

## CONSOLIDATED BALANCE SHEETS

	March 31, 2020	December 31, 2019
<i>(C\$000s) (unaudited)</i>	<i>(\$)</i>	<i>(\$)</i>
<b>ASSETS</b>		
Current assets		
Cash and cash equivalents	—	42,562
Accounts receivable	232,046	216,647
Income taxes recoverable	1,727	1,608
Inventories	127,451	127,620
Prepaid expenses and deposits	15,269	17,489
	<b>376,493</b>	405,926
Non-current assets		
Property, plant and equipment (note 4)	941,280	969,944
Right-of-use assets (note 8)	37,151	29,760
Deferred income tax assets	—	120,292
Total assets	<b>1,354,924</b>	1,525,922
<b>LIABILITIES AND EQUITY</b>		
Current liabilities		
Bank overdraft	2,997	—
Accounts payable and accrued liabilities	128,394	143,225
Current portion of lease obligations (note 8)	11,977	13,929
	<b>143,368</b>	157,154
Non-current liabilities		
Long-term debt (note 5)	947,452	976,693
Lease obligations (note 8)	25,005	16,990
Deferred income tax liabilities	—	6,462
Total liabilities	<b>1,115,825</b>	1,157,299
Capital stock (note 6)	510,510	509,235
Contributed surplus	43,724	44,316
Loan receivable for purchase of common shares	(2,500)	(2,500)
Accumulated deficit	(308,031)	(185,174)
Accumulated other comprehensive (loss) income	(4,604)	2,746
Total equity	<b>239,099</b>	368,623
Total liabilities and equity	<b>1,354,924</b>	1,525,922

Going Concern (note 2)

Contingencies (note 17)

See accompanying notes to the interim condensed consolidated financial statements.

**CONSOLIDATED STATEMENTS OF OPERATIONS**

Three Months Ended March 31,	2020	2019
<i>(C\$000s, except per share data) (unaudited)</i>	<i>(\$)</i>	<i>(\$)</i>
Revenue (note 14)	<b>305,515</b>	475,012
Cost of sales (note 15)	<b>346,010</b>	484,321
Gross loss	<b>(40,495)</b>	(9,309)
Expenses		
Selling, general and administrative	<b>17,070</b>	19,204
Foreign exchange (gains) losses	<b>(90)</b>	513
Loss (gain) on disposal of property, plant and equipment	<b>1,669</b>	(473)
Impairment of property, plant and equipment (note 4)	<b>53,524</b>	—
Impairment of other assets	<b>507</b>	—
Gain on exchange of debt (note 5)	<b>(130,444)</b>	—
Interest	<b>26,043</b>	21,230
	<b>(31,721)</b>	40,474
Loss before income tax	<b>(8,774)</b>	(49,783)
Income tax expense (recovery) (note 3)		
Current	<b>57</b>	1,645
Deferred	<b>114,026</b>	(15,094)
	<b>114,083</b>	(13,449)
Net loss	<b>(122,857)</b>	(36,334)
Loss per share (note 6)		
Basic	<b>(0.85)</b>	(0.25)
Diluted	<b>(0.85)</b>	(0.25)

See accompanying notes to the interim condensed consolidated financial statements.  
Certain of the comparatives have been reclassified to conform with the current presentation (note 3b).

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS**

Three Months Ended March 31,	2020	2019
<i>(C\$000s) (unaudited)</i>	<i>(\$)</i>	<i>(\$)</i>
<b>Net loss</b>	<b>(122,857)</b>	<b>(36,334)</b>
<b>Other comprehensive income (loss)</b>		
<b>Items that may be subsequently reclassified to profit or loss:</b>		
Change in foreign currency translation adjustment	<b>(7,350)</b>	3,353
<b>Comprehensive loss</b>	<b>(130,207)</b>	<b>(32,981)</b>

See accompanying notes to the interim condensed consolidated financial statements.

## CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

	Share Capital	Contributed Surplus	Loan Receivable for Purchase of Common Shares	Accumulated Other Comprehensive Income (Loss)	Accumulated Deficit	Total Equity
<i>(C\$000s) (unaudited)</i>	<i>(\$)</i>	<i>(\$)</i>	<i>(\$)</i>	<i>(\$)</i>	<i>(\$)</i>	<i>(\$)</i>
<b>Balance – January 1, 2020</b>	<b>509,235</b>	<b>44,316</b>	<b>(2,500)</b>	<b>2,746</b>	<b>(185,174)</b>	<b>368,623</b>
Net loss	—	—	—	—	(122,857)	<b>(122,857)</b>
Other comprehensive income (loss):						
Cumulative translation adjustment	—	—	—	(7,350)	—	<b>(7,350)</b>
Comprehensive loss	—	—	—	(7,350)	(122,857)	<b>(130,207)</b>
Stock options:						
Stock-based compensation recognized	—	499	—	—	—	<b>499</b>
Performance share units:						
Stock-based compensation recognized	—	184	—	—	—	<b>184</b>
Shares issued (note 6)	1,275	(1,275)	—	—	—	—
<b>Balance – March 31, 2020</b>	<b>510,510</b>	<b>43,724</b>	<b>(2,500)</b>	<b>(4,604)</b>	<b>(308,031)</b>	<b>239,099</b>
Balance – January 1, 2019	508,276	40,453	(2,500)	(3,438)	(28,971)	513,820
Net loss	—	—	—	—	(36,334)	(36,334)
Other comprehensive income (loss):						
Cumulative translation adjustment	—	—	—	3,353	—	3,353
Comprehensive income (loss)	—	—	—	3,353	(36,334)	(32,981)
Stock options:						
Stock-based compensation recognized	—	611	—	—	—	611
Proceeds from issuance of shares (note 6)	32	(7)	—	—	—	25
Performance share units:						
Stock-based compensation recognized	—	200	—	—	—	200
Shares issued (note 6)	707	(707)	—	—	—	—
<b>Balance – March 31, 2019</b>	<b>509,015</b>	<b>40,550</b>	<b>(2,500)</b>	<b>(85)</b>	<b>(65,305)</b>	<b>481,675</b>

See accompanying notes to the interim condensed consolidated financial statements.

**CONSOLIDATED STATEMENTS OF CASH FLOWS**

Three Months Ended March 31,	2020	2019
<i>(C\$000s) (unaudited)</i>	<i>(\$)</i>	<i>(\$)</i>
<b>CASH FLOWS PROVIDED BY (USED IN)</b>		
<b>OPERATING ACTIVITIES</b>		
Net loss	(122,857)	(36,334)
Adjusted for the following:		
Depreciation	63,263	72,136
Stock-based compensation	683	812
Unrealized foreign exchange (gains) losses	(2,280)	144
Loss (gain) on disposal of property, plant and equipment	1,669	(473)
Impairment of property, plant and equipment (note 4)	53,524	—
Impairment of other assets	507	—
Gain on exchange of debt (note 5)	(130,444)	—
Interest	26,043	21,230
Interest paid	(6,468)	(1,573)
Deferred income taxes	114,026	(15,094)
Changes in items of working capital (note 10)	(44,005)	31,900
Cash flows (used in) provided by operating activities	(46,339)	72,748
<b>FINANCING ACTIVITIES</b>		
Issuance of long-term debt, net of debt issuance costs	24,258	(1,192)
Long-term debt repayments	—	(20,000)
Lease obligation principal repayments	(4,926)	(5,371)
Proceeds on issuance of common shares	—	25
Cash flows provided by (used in) financing activities	19,332	(26,538)
<b>INVESTING ACTIVITIES</b>		
Purchase of property, plant and equipment (note 10)	(26,813)	(33,013)
Proceeds on disposal of property, plant and equipment	649	(2,812)
Proceeds on disposal of right-of-use assets	308	—
Cash flows used in investing activities	(25,856)	(35,825)
Effect of exchange rate changes on cash and cash equivalents	7,304	(2,122)
(Decrease) increase in cash and cash equivalents	(45,559)	8,263
Cash and cash equivalents, beginning of period	42,562	51,901
(Bank overdraft) cash and cash equivalents, end of period	(2,997)	60,164

See accompanying notes to the interim condensed consolidated financial statements.  
Certain of the comparatives have been reclassified to conform with the current presentation (note 3b).

## NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

As at and for the three months ended March 31, 2020 and 2019

*(Amounts in text and tables are in thousands of Canadian dollars, except share data and certain other exceptions as indicated)*

### 1. DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

Calfrac Well Services Ltd. (the “Company”) was formed through the amalgamation of Calfrac Well Services Ltd. (predecessor company originally incorporated on June 28, 1999) and Denison Energy Inc. (“Denison”) on March 24, 2004 under the Business Corporations Act (Alberta). The registered office is at 411 – 8th Avenue S.W., Calgary, Alberta, Canada, T2P 1E3. The Company provides specialized oilfield services, including hydraulic fracturing, coiled tubing, cementing and other well completion services to the oil and natural gas industries in Canada, the United States, Russia, and Argentina.

These condensed consolidated interim financial statements were prepared in accordance with International Accounting Standard (IAS) 34 *Interim Financial Reporting* using accounting policies consistent with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and interpretations by the International Financial Reporting Interpretations Committee (IFRIC). They should be read in conjunction with the annual financial statements for the year ended December 31, 2019. Unless otherwise noted, the Company has consistently applied the same accounting policies throughout all periods presented, as if these policies were always in effect.

These financial statements were approved for issuance by the Board of Directors on June 24, 2020.

### 2. GOING CONCERN

These interim consolidated financial statements have been prepared on a going concern basis which assumes that the Company will continue in operation for the foreseeable future and be able to realize its assets and discharge its liabilities and commitments in the normal course of business as they become due. The global economy has been significantly slowed by the COVID-19 pandemic, as reflected in the volatile financial markets. This has resulted in significant demand destruction for crude oil and related hydrocarbons. In addition, the delayed response by the OPEC+ group to an oversupply of crude oil on a global basis has caused further damage to global oil markets which, in turn, has negatively impacted the overall oil and gas industry and the Company’s first quarter results and near-term outlook.

At March 31, 2020, the Company was in full compliance with the financial covenants under its credit facilities. Given the wide range of possible outcomes and scenarios resulting from the combination of the COVID-19 pandemic’s impact on demand and the supply response relating to the OPEC–Russia agreement on crude oil production cuts, the Company has very limited insight on the economic conditions that will exist during the remainder of 2020. The pervasive impact and influence of these factors have a direct correlation with the Company’s customers’ capital spending plans and, as a result, the demand for the Company’s services.

Management’s internal forecasts currently indicate a potential breach of the Company’s Funded Debt to EBITDA covenant under its credit facilities following the release of its third-quarter results, which are typically filed in accordance with applicable securities laws in mid-November. Should that occur, it would represent an event of default which carries the risk that the Company’s banking syndicate may demand immediate repayment of all amounts due under its credit facilities. Additionally, subsequent to the end of the first quarter, the Company elected to defer its cash interest payment that was due on June 15, 2020 in respect of its outstanding 8.50% senior unsecured notes due 2026. Under the terms of the unsecured notes indenture, the Company has a 30-day grace period from the periodic interest payment date of June 15 in order to make this cash interest payment before an event of default will occur. The Company has both the ability and financial capacity to make this interest payment pursuant to the terms of the credit facilities currently in place. The Company has retained financial advisors and will use this grace period to address its capital structure.

As a result of the factors noted above, there are material uncertainties that may cast significant doubt on the ability of the Company to continue as a going concern and, accordingly, the appropriateness of the use of accounting principles applicable to a going concern entity. Such material uncertainties may include: customer credit risk, compliance with financial covenants in future periods, liquidity, capital structure, valuation of long-lived assets and inventory valuation.

The Company is engaged in ongoing discussions with its banking syndicate in respect of the alternatives under consideration for addressing the Company’s balance sheet. Although no agreement has been reached in respect of any amendments to the credit facilities, the banking syndicate is supportive of the proactive measures the Company has taken to address the rapid and unforeseen deterioration in 2020 business conditions. Measures taken include significant headcount reductions, salary reductions, restriction of discretionary spending, elimination of compensation programs and bonuses, and reduction

in capital spending. The Company continues to provide its services throughout its global operating footprint to a well-established customer base.

These interim consolidated financial statements do not reflect the adjustments to the carrying values of assets and liabilities and the reported revenues and expenses and balance sheet classifications that would be necessary if the Company was unable to realize its assets and liabilities as a going concern in the normal course of operations. Such adjustments could be material.

### **3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Except as noted below, these condensed consolidated interim financial statements follow the same accounting policies and methods of application as the most recent annual financial statements.

#### **(a) Changes in Accounting Estimates**

Depreciation of the Company's property, plant and equipment incorporates estimates of useful lives and residual values. These estimates may change as more experience is obtained or as general market conditions change, thereby affecting the value of the Company's property, plant and equipment.

Effective January 1, 2019, the Company revised its useful life depreciation estimate and salvage value for certain of its components relating to field equipment. This change was adopted as a change in accounting estimate on a prospective basis, which resulted in a one-time depreciation charge of \$9,540 to the statement of operations recorded in the first quarter of 2019.

#### **(b) Changes in Accounting Policies**

Effective April 1, 2019, the Company revised its policy regarding the derecognition of major components relating to field equipment. The revised policy states that the remaining carrying value of major components derecognized prior to reaching their estimated useful life will be recorded through depreciation on the statement of operations, rather than loss on disposal of property, plant and equipment. This change in presentation is a more appropriate classification of the derecognition of major components, indicating accelerated depreciation for components that were derecognized prior to reaching their estimated useful life.

The change in accounting policy was adopted on a retrospective basis, with each prior period presented in the statements of operations being restated to reflect the change. The change in policy resulted in a reclassification of loss on disposal of property, plant and equipment to depreciation expense on the statement of operations of \$10,608 for the three months ended March 31, 2019.

#### **(c) Income Taxes**

For purposes of calculating income taxes during interim periods, the Company utilizes estimated annualized income tax rates. Current income tax expense is only recognized when taxable income is such that current income tax becomes payable. During the three months ended March 31, 2020, the Company derecognized its net deferred tax asset totaling \$113,830 after assessing the utilization of available tax losses based on estimates of the Company's future taxable income.

### **4. PROPERTY, PLANT AND EQUIPMENT**

Property, plant and equipment are tested for impairment in accordance with the Company's accounting policy. The Company reviews the carrying value of its property, plant and equipment at each reporting period for indicators of impairment. The Company's financial results have been negatively impacted by global economic events such as the OPEC+ crude oil supply war, the COVID-19 pandemic and the related global response to the COVID-19 demand reductions for crude oil. The Company recognizes this is an indicator of impairment that warrants an assessment on the recoverable amount of its property, plant and equipment.

The Company's CGUs are determined to be at the country level, consisting of Canada, the United States, Russia and Argentina.

The recoverable amount of property, plant and equipment was determined using the value in use method, based on multi-year discounted cash flows to be generated from the continuing operations of each CGU. Cash flow assumptions were based on a combination of historical and expected future results, using the following main key assumptions:

- Commodity price forecasts
- Expected revenue growth
- Expected operating income growth
- Discount rate

Revenue and operating income growth rates for each CGU were based on a combination of commodity price assumptions, historical results and forecasted activity levels, which incorporated pricing, utilization and cost improvements over the period. The cumulative annual growth rates for revenue over the forecast period from 2020 to 2024 ranged from 3.5 percent to 30.8 percent depending on the CGU.

The cash flows were prepared on a five-year basis, using a discount rate ranging from 13.8 percent to 21.9 percent depending on the CGU. Discount rates are derived from the Company's weighted average cost of capital, adjusted for risk factors specific to each CGU. Cash flows beyond that five-year period have been extrapolated using a steady 2.0 percent growth rate.

A comparison of the recoverable amounts of each cash-generating unit with their respective carrying amounts resulted in an impairment charge against property, plant and equipment of \$37,770 for the Canadian CGU for the three months ended March 31, 2020 (three months ended March 31, 2019 – \$nil).

A sensitivity analysis on the discount rate and expected future cash flows would have the following impact:

	Impairment			
	Canada	United States	Russia	Argentina
<i>(C\$000s)</i>	<i>(\$)</i>	<i>(\$)</i>	<i>(\$)</i>	<i>(\$)</i>
10% increase in expected future cash flows	12,352	None	None	None
10% decrease in expected future cash flows	63,188	None	None	None
1% decrease in discount rate	28,567	None	None	None
1% increase in discount rate	46,551	None	None	None

Assumptions that are valid at the time of preparing the impairment test at March 31, 2020 may change significantly when new information becomes available. The Company will continue to monitor and update its assumptions and estimates with respect to property, plant and equipment impairment on an ongoing basis.

Furthermore, the Company carried out a comprehensive review of its property, plant and equipment and identified assets that were permanently idle or obsolete, and therefore, no longer able to generate cash inflows. These assets were written down to their recoverable amount resulting in an impairment charge of \$15,754 for the three months ended March 31, 2020 (three months ended March 31, 2019 – \$nil).

The impairment losses by CGU are as follows:

Three Months Ended March 31,	2020	2019
<i>(C\$000s)</i>	<i>(\$)</i>	<i>(\$)</i>
Canada	<b>38,144</b>	—
United States	<b>15,380</b>	—
	<b>53,524</b>	—



## 5. LONG-TERM DEBT

	March 31, 2020	December 31, 2019
<i>(C\$000s)</i>	<i>(\$)</i>	<i>(\$)</i>
US\$431,818 senior unsecured notes (December 31, 2019 – US\$650,000) due June 15, 2026, bearing interest at 8.50% payable semi-annually	<b>612,620</b>	844,220
US\$120,000 second lien senior notes due March 15, 2026, bearing interest at 10.875% payable semi-annually, secured by the Canadian and U.S. assets of the Company on a second priority basis	<b>170,244</b>	—
\$375,000 extendible revolving term loan facility, secured by Canadian and U.S. assets of the Company	<b>180,467</b>	147,988
Less: unamortized debt issuance costs	<b>(15,879)</b>	(15,515)
	<b>947,452</b>	976,693

The fair value of the senior unsecured notes, as measured based on the closing quoted market price at March 31, 2020, was \$46,596 (December 31, 2019 – \$342,078). The fair value of the second lien senior notes, as measured based on the closing market price at March 31, 2020 was \$103,142 (December 31, 2019 – not applicable). The carrying value of the revolving term loan facility approximates its fair value as the interest rate is not significantly different from current interest rates for similar loans.

On February 24, 2020, the Company completed an exchange offer of US\$120,000 of new 10.875% second lien secured notes (“New Notes”) due March 15, 2026 to holders of its existing 8.50% senior unsecured notes (“Old Notes”) due June 15, 2026. The New Notes are secured by a second lien on the same assets that secure obligations under the Company’s existing senior secured credit facility. The exchange was completed at an average exchange price of US\$550 per each US\$1,000 of Old Notes resulting in US\$218,182 being exchanged for US\$120,000 of New Notes, resulting in a non-cash gain on exchange of debt of \$130,444.

On April 30, 2019, Calfrac amended and extended its credit facilities while maintaining its total facility capacity at \$375,000. The facilities consist of an operating facility of \$40,000 and a syndicated facility of \$335,000. The Company’s credit facilities were extended by a term of two years and mature on June 1, 2022 and can be extended by one or more years at the Company’s request and lenders’ acceptance. The Company may also prepay principal without penalty. The interest rates are based on the parameters of certain bank covenants. For prime-based loans and U.S. base-rate loans, the rate ranges from prime or U.S. base rate plus 0.50 percent to prime plus 2.50 percent. For LIBOR-based loans and bankers’ acceptance-based loans, the margin thereon ranges from 1.50 percent to 3.50 percent above the respective base rates. The accordion feature of the syndicated facility remains at \$100,000, and is available to the Company during the term of the agreement. The Company incurs interest at the high end of the ranges outlined above if its net Total Debt to Adjusted EBITDA ratio is above 4.00:1.00. Additionally, in the event that the Company’s net Total Debt to Adjusted EBITDA ratio is above 5.00:1.00, certain restrictions would apply including the following: (a) acquisitions will be subject to majority lender consent; (b) distributions will be restricted other than those relating to the Company’s share unit plans; and (c) no increase in the rate of dividends will be permitted. As at March 31, 2020, the Company’s net Total Debt to Adjusted EBITDA ratio was 9.74:1.00 (December 31, 2019 – 6.96:1.00).

Debt issuance costs related to this facility are amortized over its term.

Interest on long-term debt (including the amortization of debt issuance costs and debt discount) for the three months ended March 31, 2020 was \$25,448 (three months ended March 31, 2019 – \$20,726).

The following table sets out an analysis of long-term debt and the movements in long-term debt for the periods presented:

	2019
<i>(C\$000s)</i>	<i>(\$)</i>
Balance, January 1	976,693
Issuance of long-term debt, net of debt issuance costs	24,258
Long-term debt repayments	—
Gain on exchange of debt	(130,444)
Amortization of debt issuance costs and debt discount	6,508
Foreign exchange adjustments	70,437
<b>Balance, March 31</b>	<b>947,452</b>

At March 31, 2020, the Company had utilized \$922 of its loan facility for letters of credit, had \$180,467 outstanding under its revolving term loan facility and \$2,997 of bank overdraft, leaving \$190,614 in available credit, subject to a monthly borrowing base, as determined using the previous month's results, which at March 31, 2020, resulted in liquidity amount of \$69,177.

See note 12 for further details on the covenants in respect of the Company's long-term debt. See note 2 and 20 for further details regarding the Company's senior unsecured notes.

## 6. CAPITAL STOCK

Authorized capital stock consists of an unlimited number of common shares.

	Three Months Ended		Year Ended	
	March 31, 2020		December 31, 2019	
Continuity of Common Shares	Shares	Amount	Shares	Amount
	<i>(#)</i>	<i>(\$000s)</i>	<i>(#)</i>	<i>(\$000s)</i>
Balance, beginning of period	<b>144,888,888</b>	<b>506,735</b>	144,462,532	504,526
Issued upon exercise of stock options	—	—	98,675	252
Issued upon vesting of performance share units	<b>282,306</b>	<b>1,275</b>	104,865	707
Issued on acquisition (note 11)	—	—	222,816	1,250
Balance, end of period	<b>145,171,194</b>	<b>508,010</b>	144,888,888	506,735
Shares to be issued (note 11)	<b>445,633</b>	<b>2,500</b>	445,633	2,500
	<b>145,616,827</b>	<b>510,510</b>	145,334,521	509,235

The weighted average number of common shares outstanding for the three months ended March 31, 2020 was 144,941,175 basic and 145,556,268 diluted (three months ended March 31, 2019 – 144,404,051 basic and 146,238,510 diluted). The difference between basic and diluted shares is attributable to the dilutive effect of stock options issued by the Company as disclosed in note 7, and the shares to be issued as disclosed in note 11.

## 7. SHARE-BASED PAYMENTS

### (a) Stock Options

	Three Months Ended March 31,		2020		2019	
	Options	Average Exercise Price	Options	Average Exercise Price	Options	Average Exercise Price
	<i>(#)</i>	<i>(\$)</i>	<i>(#)</i>	<i>(\$)</i>	<i>(#)</i>	<i>(\$)</i>
Balance, January 1	<b>12,203,008</b>	<b>3.16</b>	9,392,095	4.70	9,392,095	4.70
Granted	<b>24,900</b>	<b>1.05</b>	1,542,000	2.48	1,542,000	2.48
Exercised for common shares	—	—	(12,425)	1.99	(12,425)	1.99
Forfeited	<b>(198,108)</b>	<b>2.91</b>	(239,401)	3.94	(239,401)	3.94
Expired	<b>(57,100)</b>	<b>8.37</b>	(5,200)	18.02	(5,200)	18.02
<b>Balance, March 31</b>	<b>11,972,700</b>	<b>3.14</b>	10,677,069	4.39	10,677,069	4.39

Stock options vest equally over three to four years and expire five years from the date of grant. The exercise price of outstanding options range from \$0.37 to \$8.72 with a weighted average remaining life of 2.57 years. When stock options are exercised, the proceeds together with the compensation expense previously recorded in contributed surplus, are added to capital stock.

The weighted average fair value of options granted during 2020, determined using the Black-Scholes valuation method, was \$0.43 per option (three months ended March 31, 2019 – \$1.02 per option). The Company applied the following assumptions in determining the fair value of options on the date of grant:

Three Months Ended March 31,	2020	2019
Expected life (years)	3.00	3.00
Expected volatility	66.11 %	59.83 %
Risk-free interest rate	1.08 %	1.75 %
Expected dividends	\$0.00	\$0.00

Expected volatility is estimated by considering historical average share price volatility.

(b) Share Units

Three Months Ended March 31,	2020		2019		
Continuity of Stock Units	Deferred Share Units	Performance Share Units	Deferred Share Units	Performance Share Units	Restricted Share Units
	(#)	(#)	(#)	(#)	(#)
Balance, January 1	145,000	1,294,564	145,000	1,108,300	3,139,150
Granted	105,000	986,144	145,000	1,098,368	—
Exercised	—	(282,306)	(145,000)	(244,683)	(1,998,600)
Forfeited	—	(158,503)	—	(44,969)	(54,700)
Balance, March 31	250,000	1,839,899	145,000	1,917,016	1,085,850

Three Months Ended March 31,	2020	2019
	(\$)	(\$)
Expense (recovery) from:		
Stock options	499	611
Deferred share units	(127)	112
Performance share units	184	765
Restricted share units	—	783
Total stock-based compensation expense	556	2,271

Stock-based compensation expense is included in selling, general and administrative expenses.

The Company grants deferred share units to its outside directors. These units vest on the first anniversary of the date of grant and are settled either in cash (equal to the market value of the underlying shares at the time of exercise) or in Company shares purchased on the open market. The fair value of the deferred share units is recognized equally over the vesting period, based on the current market price of the Company's shares. At March 31, 2020, the liability pertaining to deferred share units was \$39 (December 31, 2019 – \$166).

The Company grants performance share units to its employees. These performance share units contain a cash-based component and an equity-based component. The cash-based component vests over three years based on corporate financial performance thresholds and are settled either in cash (equal to the market value of the underlying shares at the time of vesting) or in Company shares purchased on the open market. The equity-based component vests over three years without any further conditions and are settled in treasury shares issued by the Company. At March 31, 2020, the liability pertaining to the cash-based component of performance share units was \$nil (December 31, 2019 – \$nil).

Changes in the Company's obligations under the deferred and performance share unit plans, which arise from fluctuations in the market value of the Company's shares underlying these compensation programs, are recorded as the share value changes.

## 8. LEASES

The Company's leasing activities comprise of buildings and various field equipment including railcars and motor vehicle leases. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose any covenants other than the security interests in the leased assets that are held by the lessor.

Leases are recognized as a right-of-use (ROU) asset and a corresponding liability at the date at which the leased asset is available for use by the Company. Each lease payment is allocated between the liability (principal) and interest. The interest is charged to the statement of operations over the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The ROU asset is depreciated on a straight-line basis over the shorter of the asset's useful life and the lease term on a straight-line basis.

The Company recognizes a ROU asset at cost consisting of the amount of the initial measurement of the lease liability, plus any lease payments made to the lessor at or before the commencement date less any lease incentives received, the initial estimate of any restoration costs and any initial direct costs incurred by the lessee. The provision for any restoration costs is recognized as a separate liability as set out in IAS 37 *Provisions, Contingent Liabilities and Contingent Assets*.

The Company recognizes a lease liability equal to the present value of the lease payments during the lease term that are not yet paid. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be determined, or the Company's incremental borrowing rate. Lease payments to be made under reasonably certain extension options are also included in the measurement of the lease liability. The Company initially estimates and recognizes amounts expected to be payable under residual value guarantees as part of the lease liability. Typically, the expected residual value at the commencement of the lease is equal to or higher than the guaranteed amount, and the Company does not expect to pay anything under the guarantees.

Payments associated with variable lease payments, short-term leases and leases of low value assets are recognized as an expense in the statement of operations. Short-term leases are leases with a lease term of twelve months or less. Low value assets comprise I.T. equipment and small items of office equipment.

The recognized right-of-use assets relate to the following types of assets:

	March 31, 2020	December 31, 2019
<i>(C\$000s)</i>	<i>(\$)</i>	<i>(\$)</i>
Field equipment	<b>23,213</b>	24,403
Buildings	<b>13,938</b>	5,357
	<b>37,151</b>	29,760

The following table sets out the movement in the lease obligation for the periods presented:

	2020
<i>(C\$000s)</i>	<i>(\$)</i>
Balance, January 1	30,919
Additions	10,698
Disposals/retirements	(1,624)
Principal portion of payments	(4,926)
Foreign exchange adjustments	1,915
Balance, March 31	36,982

## 9. FINANCIAL INSTRUMENTS

The Company's financial instruments included in the consolidated balance sheets are comprised of cash and cash equivalents, accounts receivable, deposits, accounts payable and accrued liabilities, long-term debt and lease obligations.

### (a) Fair Values of Financial Assets and Liabilities

The fair values of financial instruments included in the consolidated balance sheets, except long-term debt, approximate their carrying amounts due to the short-term maturity of those instruments. The fair value of the senior unsecured notes based on the closing market price at March 31, 2020 was \$46,596 before deduction of unamortized debt issuance costs (December 31, 2019 – \$342,078). The carrying value of the senior unsecured notes at March 31, 2020 was \$612,620 before deduction of unamortized debt issuance costs and debt discount (December 31, 2019 – \$844,220). The fair value of the second lien senior notes based on the closing market price at March 31, 2020 was \$103,142 before deduction of unamortized debt issuance costs (December 31, 2019 – not applicable). The carrying value of the second lien senior unsecured notes at March 31, 2020 was \$170,244 before deduction of unamortized debt issuance costs and debt discount (December 31, 2019 – not applicable).

The fair values of the remaining long-term debt approximate their carrying values, as described in note 5.

### (b) Credit Risk

Substantial amounts of the Company's accounts receivable are with customers in the oil and natural gas industry and are subject to normal industry credit risks. The Company mitigates this risk through its credit policies and practices including the use of credit limits and approvals, and by monitoring the financial condition of its customers. At March 31, 2020, the Company had a provision for doubtful accounts receivable of \$1,692 (December 31, 2019 – \$1,931).

IFRS 9 *Financial Instruments* requires an entity to estimate its expected credit loss for all trade accounts receivable even when they are not past due based on the expectation that certain receivables will be uncollectible. Based on the Company's assessment using the lifetime expected credit loss model, no further allowance for doubtful accounts was recorded during the three months ended March 31, 2020. The expected credit loss rates are based on actual credit loss experience over the past several years for each operating segment.

The loss allowance provision for trade accounts receivable as at March 31, 2020 reconciles to the opening loss allowance provision as follows:

	2020
<i>(C\$000s)</i>	<i>(\$)</i>
At January 1, 2020	1,931
Increase in loan loss allowance recognized in statement of operations	—
Specific receivables deemed as uncollectible and written off	(248)
Foreign exchange adjustments	9
At March 31, 2020	1,692

### (c) Liquidity Risk

The Company's principal sources of liquidity are operating cash flows, existing or new credit facilities and new share equity. The Company monitors its liquidity to ensure it has sufficient funds to complete planned capital and other expenditures. See note 12 for further details on the Company's capital structure. See note 2 and 20 for further details regarding the Company's senior unsecured notes.

## 10. SUPPLEMENTAL CASH FLOW INFORMATION

Changes in non-cash operating assets and liabilities are as follows:

Three Months Ended March 31,	2020	2019
<i>(C\$000s)</i>	<i>(\$)</i>	<i>(\$)</i>
Accounts receivable	<b>(15,399)</b>	39,418
Inventory	<b>169</b>	7,522
Prepaid expenses and deposits	<b>1,713</b>	2,635
Accounts payable and accrued liabilities	<b>(30,369)</b>	(18,162)
Income taxes recoverable	<b>(119)</b>	487
	<b>(44,005)</b>	31,900

Purchase of property, plant and equipment is comprised of:

Three Months Ended March 31,	2020	2019
<i>(C\$000s)</i>	<i>(\$)</i>	<i>(\$)</i>
Property, plant and equipment additions	<b>(29,283)</b>	(28,218)
Change in liabilities related to the purchase of property, plant and equipment	<b>2,470</b>	(4,795)
	<b>(26,813)</b>	(33,013)

## 11. ACQUISITION

On July 20, 2018, the Company acquired Vision Sur SRL, the entity that held the remaining 20 percent non-controlling interest in Calfrac Well Services (Argentina) S.A. As a result of the acquisition, Calfrac Well Services (Argentina) S.A. is now a wholly-owned subsidiary of the Company. The purchase price for Vision Sur SRL took into account the prior investments made in Calfrac Well Services (Argentina) S.A. by its shareholders, and consisted of share consideration valued at \$5,000. Under the terms of the agreement, the purchase price is payable in four tranches, with 222,817 shares issued on the acquisition date, and the remaining 668,449 shares to be issued in three tranches with the final tranche payable on January 1, 2021. This arrangement also contained an agreement to issue additional contingent shares, ranging from 50,000 to 70,000 shares, if the operating income for Calfrac Well Services (Argentina) S.A. reaches certain target levels in 2019 and 2020. The value of the contingent consideration is not material on a consolidated basis. Acquisition costs were insignificant and expensed in the statement of operations.

Subsequent to the acquisition, the purchase agreement was amended to include a price adjustment mechanism. If the operating income of Calfrac Well Services (Argentina) S.A. reaches certain target levels in 2019 and 2020, additional shares may be issued or additional cash consideration may be paid. The amount of contingent consideration, if it becomes payable, is not expected to be material.

## 12. CAPITAL STRUCTURE

The Company's capital structure is comprised of shareholders' equity and debt. The Company's objectives in managing capital are (i) to maintain flexibility so as to preserve its access to capital markets and its ability to meet its financial obligations, and (ii) to finance growth, including potential acquisitions.

The Company manages its capital structure and makes adjustments in light of changing market conditions and new opportunities, while remaining cognizant of the cyclical nature of the oilfield services sector. To maintain or adjust its capital structure, the Company may revise its capital spending, adjust dividends, if any, paid to shareholders, issue new shares or new debt or repay existing debt.

The Company monitors its capital structure and financing requirements using, amongst other parameters, the ratio of net debt to operating income. Operating income for this purpose is calculated on a 12-month trailing basis and is defined as follows:

For the Twelve Months	March 31, 2020	December 31, 2019
<i>(C\$000s)</i>	<i>(\$)</i>	<i>(\$)</i>
Net loss	<b>(242,726)</b>	(156,203)
Adjusted for the following:		
Depreciation	<b>252,354</b>	261,227
Foreign exchange losses	<b>5,738</b>	6,341
Loss on disposal of property, plant and equipment	<b>4,012</b>	1,870
Impairment of property, plant and equipment	<b>55,689</b>	2,165
Impairment of other assets	<b>507</b>	—
Impairment of inventory	<b>3,744</b>	3,744
Gain on exchange of debt	<b>(130,444)</b>	—
Interest	<b>90,639</b>	85,826
Income taxes	<b>75,306</b>	(52,226)
Operating income	<b>114,819</b>	152,744

Net debt for this purpose is calculated as follows:

As at	March 31, 2020	December 31, 2019
<i>(C\$000s)</i>	<i>(\$)</i>	<i>(\$)</i>
Long-term debt, net of debt issuance costs and debt discount	<b>947,452</b>	976,693
Lease obligations	<b>36,982</b>	30,919
Add (deduct): bank overdraft (cash and cash equivalents)	<b>2,997</b>	(42,562)
Net debt	<b>987,431</b>	965,050

The ratio of net debt to operating income does not have a standardized meaning under IFRS and may not be comparable to similar measures used by other companies.

At March 31, 2020, the net debt to operating income ratio was 8.60:1 (December 31, 2019 – 6.32:1) calculated on a 12-month trailing basis as follows:

For the Twelve Months Ended	March 31, 2020	December 31, 2019
<i>(C\$000s, except ratio)</i>	<i>(\$)</i>	<i>(\$)</i>
Net debt	<b>987,431</b>	965,050
Operating income	<b>114,819</b>	152,744
Net debt to operating income ratio	<b>8.60:1</b>	6.32:1

The Company is subject to certain financial covenants relating to working capital, leverage and the generation of cash flow in respect of its operating and revolving credit facilities. These covenants are monitored on a monthly basis. At March 31, 2020 and December 31, 2019, the Company was in compliance with its covenants with respect to its credit facilities.

As at March 31,	Covenant 2020	Actual 2020
Working capital ratio not to fall below	1.15x	<b>2.87x</b>
Funded Debt to Adjusted EBITDA not to exceed <sup>(1)(2)</sup>	3.00x	<b>1.94x</b>
Funded Debt to Capitalization not to exceed <sup>(1)(3)</sup>	0.30x	<b>0.16x</b>

<sup>(1)</sup> *Funded Debt is defined as Total Debt excluding all outstanding senior unsecured notes and lease obligations. Total Debt includes bank loans and long-term debt (before unamortized debt issuance costs and debt discount) plus outstanding letters of credit. For the purposes of the Total Debt to Adjusted EBITDA ratio, the Funded Debt to Capitalization Ratio and the Funded Debt to Adjusted EBITDA ratio, the amount of Total Debt or Funded Debt, as applicable, is reduced by the amount of cash on hand with lenders (excluding any cash held in a segregated account for the purposes of a potential equity cure).*

<sup>(2)</sup> *Adjusted EBITDA is defined as net income or loss for the period adjusted for interest, taxes, depreciation and amortization, non-cash stock-based compensation, and gains and losses that are extraordinary or non-recurring.*

<sup>(3)</sup> *Capitalization is Total Debt plus equity.*

Adjusted EBITDA is defined as net income or loss for the period less interest, taxes, depreciation and amortization, unrealized foreign exchange losses (gains), non-cash stock-based compensation, and gains and losses that are extraordinary or non-recurring. Adjusted EBITDA is presented because it gives an indication of the results from the Company's principal business activities prior to consideration of how its activities are financed and the impact of foreign exchange, taxation and depreciation and amortization charges. Adjusted EBITDA for the period was calculated as follows:

Three Months Ended March 31,	2020	2019
<i>(C\$000s)</i>	<i>(\$)</i>	<i>(\$)</i>
Net loss	<b>(122,857)</b>	(36,334)
Add back (deduct):		
Depreciation	<b>63,263</b>	72,136
Unrealized foreign exchange (gains) losses	<b>(2,280)</b>	144
Loss (gain) on disposal of property, plant and equipment	<b>1,669</b>	(473)
Impairment of property, plant and equipment	<b>53,524</b>	—
Impairment of other assets	<b>507</b>	—
Restructuring charges	<b>2,621</b>	20
Stock-based compensation	<b>683</b>	812
Gain on exchange of debt	<b>(130,444)</b>	—
Interest	<b>26,043</b>	21,230
Income taxes	<b>114,083</b>	(13,449)
Adjusted EBITDA <sup>(1)</sup>	<b>6,812</b>	44,086

<sup>(1)</sup> *For bank covenant purposes, EBITDA includes an additional \$5,466 of lease payments that would have been recorded as operating expenses prior to the adoption of IFRS 16.*

Advances under the credit facilities are limited by a borrowing base. The borrowing base is calculated based on the following:

- i. Eligible North American accounts receivable, which is based on 75 percent of accounts receivable owing by companies rated BB+ or lower by Standard & Poor's (or a similar rating agency) and 85 percent of accounts receivable from companies rated BBB- or higher;
- ii. 100 percent of unencumbered cash of the parent company and its U.S. operating subsidiary, excluding any cash held in a segregated account for the purposes of a potential equity cure; and
- iii. 25 percent of the net book value of property, plant and equipment (PP&E) of the parent company and its U.S. operating subsidiary. The value of PP&E excludes assets under construction and is limited to \$150,000.

The indentures governing the senior unsecured notes and second lien secured notes contain restrictions on the Company's ability to pay dividends, purchase and redeem shares of the Company, and make certain restricted investments in circumstances where:

- i. the Company is in default under the indenture or the making of such payment would result in a default;
- ii. the Company is not meeting the Fixed Charge Coverage Ratio<sup>(1)</sup> under the indenture of at least 2:1 for the most recent four fiscal quarters; or
- iii. there is insufficient room for such payment within a builder basket included in the indenture.

<sup>(1)</sup> *The Fixed Charge Coverage Ratio is defined as cash flow to interest expense. Cash flow is a non-GAAP measure and does not have a standardized meaning under IFRS and is defined under the indenture as net income (loss) before depreciation, extraordinary gains or losses, unrealized foreign exchange gains or losses, gains or losses on disposal of property, plant and equipment, impairment or reversal of impairment of assets, restructuring charges, provision for settlement of litigation, stock-based compensation, interest, and income taxes. Interest expense is adjusted to exclude any non-recurring charges associated with redeeming or retiring any indebtedness prior to its maturity.*



These limitations on restricted payments are tempered by the existence of a number of exceptions to the general prohibition, including a basket allowing for restricted payments in an aggregate amount of up to US\$20,000. As at March 31, 2020, this basket was not utilized.

The indenture also restricts the incurrence of additional indebtedness if the Fixed Charge Coverage Ratio determined on a pro forma basis for the most recently ended four fiscal quarter period for which internal financial statements are available is not at least 2:1. As is the case with restricted payments, there are a number of exceptions to this prohibition on the incurrence of additional indebtedness, including the incurrence of additional debt under credit facilities up to the greater of \$375,000 or 30 percent of the Company's consolidated tangible assets.

As at March 31, 2020, the Company's Fixed Charge Coverage Ratio of 1.44:1 was less than the required 2:1 ratio. Failing to meet the Fixed Charge Coverage Ratio is not an event of default under the indenture, and the baskets highlighted in the preceding paragraphs provide sufficient flexibility for the Company to make anticipated restricted payments, such as dividends, and incur additional indebtedness as required to conduct its operations and satisfy its obligations.

See note 2 and 20 for further details regarding the Company's senior unsecured notes.

Proceeds from equity offerings may be applied as both an adjustment in the calculation of Adjusted EBITDA and as a reduction of Funded Debt towards the Funded Debt to Adjusted EBITDA ratio covenant for any of the quarters ending prior to and including June 30, 2022, subject to certain conditions including:

- i. the Company is only permitted to use the proceeds of a common share issuance to increase Adjusted EBITDA a maximum of two times;
- ii. the Company cannot use the proceeds of a common share issuance to increase Adjusted EBITDA in consecutive quarter ends;
- iii. the maximum proceeds of each common share issuance permitted to be attributed to Adjusted EBITDA cannot exceed the greater of 50 percent of Adjusted EBITDA on a rolling four-quarter basis and \$25,000; and
- iv. if proceeds are not used immediately as an equity cure they must be held in a segregated bank account pending an election to use them for such purpose, and if they are removed from such account but not used as an equity cure they will no longer be eligible for such use.

In addition, to the extent that proceeds from an equity offering are used as part of the Equity Cure, such proceeds are included in the calculation of the Company's borrowing base.

### 13. RELATED-PARTY TRANSACTIONS

The Company leases certain premises from a company controlled by Ronald P. Mathison, the Executive Chairman of the Company. The rent charged for these premises during the three months ended March 31, 2020 was \$428 (three months ended March 31, 2019 – \$436), as measured at the exchange amount which is based on market rates at the time the lease arrangements were made.

### 14. REVENUE FROM CONTRACTS WITH CUSTOMERS

The Company derives revenue from the provision of goods and services for the following major service lines and geographical regions:

	Canada	United States	Russia	Argentina	Consolidated
(C\$000s)	(\$)	(\$)	(\$)	(\$)	(\$)
<b>Three Months Ended March 31, 2020</b>					
Fracturing	94,583	154,112	18,331	12,127	279,153
Coiled tubing	10,037	—	2,660	6,167	18,864
Cementing	—	—	—	7,499	7,499
Product sales	(1)	—	—	—	(1)
Subcontractor	—	—	—	—	—
	<b>104,619</b>	<b>154,112</b>	<b>20,991</b>	<b>25,793</b>	<b>305,515</b>

Three Months Ended March 31, 2019

Fracturing	115,591	258,856	25,894	33,172	433,513
Coiled tubing	14,800	—	3,184	7,696	25,680
Cementing	—	—	—	4,648	4,648
Product sales	1,004	269	—	—	1,273
Subcontractor	—	—	—	9,898	9,898
	131,395	259,125	29,078	55,414	475,012

The Company recognizes all its revenue from contracts with customers and no other sources (such as lease rental income).

The Company does not incur material costs to obtain contracts with customers and consequently, does not recognize any contract assets. The Company does not have any contract liabilities associated with its customer contracts.

## 15. PRESENTATION OF EXPENSES

The Company presents its expenses on the consolidated statements of operations using the function of expense method whereby expenses are classified according to their function within the Company. This method was selected as it is more closely aligned with the Company's business structure. The Company's functions under IFRS are as follows:

- operations (cost of sales); and
- selling, general and administrative.

Cost of sales includes direct operating costs (including product costs, direct labour and overhead costs) and depreciation on assets relating to operations.

Three Months Ended March 31,	2020	2019
(C\$000s)	(\$)	(\$)
Product costs	80,909	132,175
Personnel costs	95,100	120,902
Depreciation on property, plant and equipment	59,600	56,491
Depreciation on right-of-use assets (note 8)	3,663	5,037
Other operating costs	106,738	159,108
	346,010	473,713

## 16. EMPLOYEE BENEFITS EXPENSE

Employee benefits include all forms of consideration given by the Company in exchange for services rendered by employees.

Three Months Ended March 31,	2020	2019
(C\$000s)	(\$)	(\$)
Salaries and short-term employee benefits	93,584	122,527
Post-employment benefits (group retirement savings plan)	2,267	2,636
Share-based payments	556	2,271
Termination benefits	2,917	222
	99,324	127,656

## 17. CONTINGENCIES

### GREEK LITIGATION

As a result of the acquisition and amalgamation with Denison in 2004, the Company assumed certain legal obligations relating to Denison's Greek operations.

In 1998, North Aegean Petroleum Company E.P.E. ("NAPC"), a Greek subsidiary of a consortium in which Denison participated (and which is now a majority-owned subsidiary of the Company), terminated employees in Greece as a result of the cessation of its oil and natural gas operations in that country. Several groups of former employees filed claims against NAPC and the consortium alleging that their termination was invalid and that their severance pay was improperly determined.

In 1999, the largest group of plaintiffs received a ruling from the Athens Court of First Instance that their termination was invalid and that salaries in arrears amounting to approximately \$10,669 (6,846 euros) plus interest were due to the former employees. This decision was appealed to the Athens Court of Appeal, which allowed the appeal in 2001 and annulled the above-mentioned decision of the Athens Court of First Instance. The said group of former employees filed an appeal with the Supreme Court of Greece, which was heard on May 29, 2007. The Supreme Court of Greece allowed the appeal and sent the matter back to the Athens Court of Appeal for the consideration of the quantum of awardable salaries in arrears. On June 3, 2008, the Athens Court of Appeal rejected NAPC's appeal and reinstated the award of the Athens Court of First Instance, which decision was further appealed to the Supreme Court of Greece. The matter was heard on April 20, 2010 and a decision rejecting such appeal was rendered in June 2010. As a result of Denison's participation in the consortium that was named in the lawsuit, the Company has been served with three separate payment orders, one on March 24, 2015 and two others on December 29, 2015. The Company was also served with an enforcement order on November 23, 2015. Oppositions have been filed on behalf of the Company in respect of each of these orders which oppose the orders on the basis that they were improperly issued and are barred from a statute of limitations perspective. The salaries in arrears sought to be recovered through these orders are part of the \$10,669 (6,846 euros) cited above and the interest being sought in respect of these orders is part of the \$29,360 (18,840 euros) cited below. Provisional orders granting a temporary suspension of any enforcement proceedings have been granted in respect of all of the orders that have been served. The opposition against the order served on March 24, 2015 was heard on November 24, 2015 and a decision was issued on November 25, 2016 accepting the Company's opposition on the basis that no lawful service had taken place until the filing of the opponents' petition and/or the issuance of the payment order. The plaintiffs filed an appeal against the above decision which was heard on October 16, 2018 and was rejected in June 2019. The plaintiffs have filed a petition for cassation against appeal judgment, the hearing of which has not yet been scheduled. A hearing in respect of the order served on November 23, 2015 took place on October 31, 2018 and a decision was issued in October 2019 accepting the Company's opposition. The plaintiffs filed an appeal against this decision, the hearing of which was scheduled for March 24, 2020. Due to the COVID-19 pandemic, the hearing did not take place and it has not been rescheduled yet. A hearing in respect of the orders served in December 2015 scheduled for September 20, 2016 was adjourned until November 21, 2016 and decisions were issued on January 9, 2017 accepting the Company's oppositions on a statute of limitations basis. The plaintiffs filed appeals against the above decisions which were heard on October 16, 2018 and were rejected in June 2019. The plaintiffs have filed petitions for cassation against appeal judgments, the hearings of which have not yet been scheduled.

NAPC is also the subject of a claim for approximately \$4,460 (2,862 euros) plus associated penalties and interest from the Greek social security agency for social security obligations associated with the salaries in arrears that are the subject of the above-mentioned decision.

The maximum aggregate interest and penalties payable under the claims noted above, as well as three other immaterial claims against NAPC totaling \$900 (578 euros), amounted to \$29,360 (18,840 euros) as at March 31, 2020.

Management is of the view that it is improbable there will be a material financial impact to the Company as a result of these claims. Consequently, no provision has been recorded in these interim condensed consolidated financial statements.

## 18. SEGMENTED INFORMATION

The Company's activities are conducted in four geographical segments: Canada, the United States, Russia and Argentina. All activities are related to hydraulic fracturing, coiled tubing, cementing and other well completion services for the oil and natural gas industry.

The business segments presented reflect the Company's management structure and the way its management reviews business performance. The Company evaluates the performance of its operating segments primarily based on operating income, as defined below.

	Canada	United States	Russia	Argentina	Corporate	Consolidated
(C\$000s)	(\$)	(\$)	(\$)	(\$)	(\$)	(\$)
<b>Three Months Ended March 31, 2020</b>						
Revenue	104,619	154,112	20,991	25,793		305,515
Operating income (loss) <sup>(1)</sup>	11,975	5,187	(2,298)	(1,632)	(7,534)	5,698
Segmented assets	465,790	753,657	70,316	181,012		1,470,775
Capital expenditures	4,234	24,031	587	431		29,283

#### Three Months Ended March 31, 2019

Revenue	131,395	259,125	29,078	55,414	—	475,012
Operating income (loss) <sup>(1)</sup>	13,726	37,744	(2,776)	4,855	(9,926)	43,623
Segmented assets	566,199	916,136	107,339	149,634	—	1,739,308
Capital expenditures	3,921	19,428	2,179	2,690	—	28,218

<sup>(1)</sup> Operating income (loss) is defined as net income (loss) before depreciation, foreign exchange gains or losses, gains or losses on disposal of property, plant and equipment, impairment of inventory, impairment of property, plant and equipment, interest, and income taxes.

Three Months Ended March 31,	2020	2019
(C\$000s)	(\$)	(\$)
Net loss	(122,857)	(36,334)
Add back (deduct):		
Depreciation	63,263	72,136
Foreign exchange (gains) losses	(90)	513
Loss (gain) on disposal of property, plant and equipment	1,669	(473)
Impairment of property, plant and equipment	53,524	—
Impairment of other assets	507	—
Gain on exchange of debt	(130,444)	—
Interest	26,043	21,230
Income taxes	114,083	(13,449)
Operating income	5,698	43,623

Operating income does not have a standardized meaning under IFRS and may not be comparable to similar measures used by other companies.

## 19. SEASONALITY OF OPERATIONS

Certain of the Company's Canadian and United States businesses are seasonal in nature. The lowest activity levels in these areas are typically experienced during the second quarter of the year when road weight restrictions are in place and access to well sites in Canada and North Dakota is reduced.

## 20. SUBSEQUENT EVENT

Subsequent to the end of the first quarter, the Company elected to defer its cash interest payment that was due on June 15, 2020 in respect of its outstanding 8.50% senior unsecured notes due 2026. Under the terms of the unsecured notes indenture, the Company has a 30-day grace period from the periodic interest payment date of June 15 in order to make this cash interest payment before an event of default will occur. The Company has both the ability and financial capacity to make this interest payment pursuant to the terms of the credit facilities currently in place.